
**Manchester City Council
Report for Resolution**

Report to: Neighbourhoods Scrutiny Committee – 4 March 2014
Economy Scrutiny Committee – 5 March 2014

Subject: Final Report and Recommendations

Report of: Environmental Sustainability Subgroup

Summary

This report presents the findings of a detailed investigation undertaken by the Environmental Sustainability Subgroup into the environmental economy in Manchester.

Recommendations

Aligning Economic, Social and Environmental Strategy

1. When the Community Strategy is reviewed, more consideration is given of what makes for “good growth” for Manchester. To include the support and advice from local experts and interest groups such as the CLES (Centre for Local Economic Strategies), CRESC (Centre for Research on Socio-Cultural Change), the Tyndall Centre, Steady State Manchester and MERCi (Manchester Environmental Resource Centre initiative).
2. To recommend that all Executive reports include consideration of the impact the decision has on the environment.
3. To recommend that when Economy Scrutiny Committee considers how local people benefit from economic success, environmental benefits are included.
4. To recommend that the Environmental Strategy team lead on influencing officers to consider environmental matters in all relevant decisions through ward coordination.
5. To recommend that, once Neighbourhoods Scrutiny Committee had looked at the sustainable food growth report, Economy Scrutiny Committee considers looking at the poverty and economic aspects of sustainable food growing.
6. To recommend that environmental policies are strengthened through the Council’s planning process.

Procurement

7. To recommend that the Council continues to include environmental considerations when selecting a supplier, through the implementation of its

Sustainable Procurement Policy. And that the impact of the policy is reviewed and that it is updated as required.

8. To recommend that the Association of Greater Manchester Authorities (AGMA) and the Greater Manchester Combined Authority (GMCA) work with CLES to determine what proportion of their procurement budget stays within Greater Manchester, and considers revising their procurement policies to maximise this.
9. To recommend that the Economic Development Unit, Corporate Procurement, Environmental Strategy and other relevant departments continue to implement the Council's Sustainable Procurement Policy, using procurement as a tool to support sustainable economic development, including the achievement of environmental outcomes.

Communication and awareness of the environment and climate change

10. To recommend that corporate communications and awareness raising on environmental matters should be improved.
11. To recommend that officers investigate carrying out a campaign to raise awareness of how people can make changes to reduce their impact on the environment. This campaign should link to wider cultural and behaviour change activity by the Council and other key partners such as universities and schools.
12. To circulate the CLASP (Climate Change Local Area Support Programme) Member Briefing Pack to all councillors.
13. To recommend that the Environmental Strategy team facilitate workshops for councillors to help them understand how they can make a difference and equip them with the skills and knowledge to work with groups and individuals effectively. For the workshops to include how councillors can use their links to social housing providers and other key partners and practical examples of changes that can be made.
14. To recommend that councillors carry out an audit of all the work, projects and schemes in their wards on environmental and climate change action. To work with key local organisations such as social housing providers to do this. To recommend that the workshops for members should be used to support members in this.

Measuring and monitoring

15. To recommend work is undertaken to measure Manchester's "good growth", linked to the work to be undertaken under recommendation 7. To include support, advice and input from local experts and interest groups such as CLES (Centre for Local Economic Strategies), CRESC (Centre for Research

on Socio-Cultural Change), the Tyndall Centre, Steady State Manchester and MERCi (Manchester Environmental Resource Centre initiative).

16. To recommend that the Economy Scrutiny Committee monitor the implementation of these recommendations.
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Wards Affected: All

Contact Officers:

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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact the officer above.

Briefing note for members on the responses to the survey, circulated to members of the Subgroup on 6 November 2013.

Appendices:

Appendix 1 – Terms of Reference of the Subgroup

Appendix 2 – Work Programme of the Subgroup

1.0 Introduction

1.1 Over the last two years the Economy Scrutiny Committee has considered how Manchester can develop a strong economy without it having a detrimental impact on the environment. In May 2013 the Committee decided to establish a subgroup to carry out a more detailed investigation into how the Council and its partners can support the development of an environmentally sustainable economy.

2.0 Background

2.1 In June 2012, the Economy Scrutiny Committee held a meeting to investigate how economic growth can be supported in Manchester while limiting the impact on the environment. A number of members of the public attended, many from environmental groups. The councillors, guests and members of the public had a detailed discussion on the different models for economic growth. The Committee broke up into three groups, also attended by the public, to discuss one of three key topics in more detail: green jobs and skills, green business and green investment.

2.2 The Committee returned to the subject in detail again in May 2013. It invited Professor Kevin Anderson, of the Tyndall Centre for Climate Change Research at the University of Manchester, to give a presentation on Manchester's economy and climate change. He gave an overview of the global view of climate change, explaining the different perspectives of the scientific community and the political culture. He also gave some suggestions of what could be done on a local level. In May 2013, the Committee also considered the investment in green growth that was taking place at the Greater Manchester level and reviewed the progress in implementing the recommendations from the June 2012 meeting.

2.3 The Committee concluded that the two meetings had started some important work, and that a subgroup would be the best way to investigate the themes that had been identified. The Committee agreed that the Subgroup would consider the detail of the recommendations from the meeting, look in more depth into work being done by the Council and its partners and conclude the work that the Committee had started.

3.0 Membership

3.1 As climate change is within the remit of the Neighbourhoods Scrutiny Committee, the Economy Scrutiny Committee and Neighbourhoods Scrutiny Committee agreed that the investigation would be carried out by a joint subgroup.

3.2 The following councillors were members of the Environmental Sustainability Subgroup:

- Councillor Victor Chamberlain
- Councillor Kate Chappell
- Councillor Basil Curley
- Councillor Daniel Gillard
- Councillor James Hennigan
- Councillor Suzanne Richards
- Councillor Carl Ollerhead

- Councillor Chris Paul
- Councillor Fran Shone
- Councillor Andrew Simcock
- Councillor Angeliki Stogia

3.3 The Subgroup agreed to nominate Councillor Chappell as its chair. Just before the third meeting of the Subgroup, Councillor Chappell was appointed Executive Member for the Environment, so was no longer able to be a member of the Subgroup. Councillor Stogia was nominated by the Subgroup to take over as chair.

4.0 Objectives

4.1 The objectives identified by the Subgroup at the outset of its investigation were:

1. To monitor the outcomes from the meetings held by the Economy Scrutiny Committee on the impact that Manchester's economy has on the environment. To ensure that the recommendations made by the Committee are being progressed.
2. To investigate best practice and successes in the city, to determine what has worked and how to spread this knowledge and learning.
3. To investigate the Council's approach to supporting the development of an environmentally sustainable economy.
4. To ensure that the recommendations from the Subgroup do not involve expenditure from the Council greater than the cost of time spent by staff in existing posts.

5.0 Key Lines of Enquiry

5.1 The key lines of enquiry identified were:

- To review the recommendations and examine progress from the May 2013 meeting of the Economy Scrutiny Committee, which investigated Manchester's economy in the context of minimising the impact on the environment.
- To liaise with relevant groups of councillors, council officers and external stakeholders working on sustainability issues to share knowledge and best practice and avoid duplication.
- To consider best practice and successes for the city to date, and the opportunities for spreading this knowledge.
- To examine how the impact on environmental sustainability can become an integral part of decision making in the Council.
- To work with officers to determine the feasibility of creating a real time dashboard measuring environmental impacts, similar to the one measuring economic impacts.
- To consider how Manchester can grow its base of sustainability focussed small and medium enterprises.
- To examine how the Council can help to bring about economic benefits and advantages to Manchester's residents through environmental sustainability.

5.2 The Subgroup held three meetings to investigate these lines of enquiry:

Meeting Date	Focus
7 August 2013	Overview of the Council's environmental activity and update on the outcomes of the Economy Scrutiny Committee's investigations Planning for the members' survey
2 October 2013	Leadership What do we want from growth? Small and medium enterprises
6 November 2013	Council's Carbon Reduction Plan 2014-17 Decision making Results of the members' survey

6.0 Overview of the Council's environmental activity and update on the outcomes of the Economy Scrutiny Committee's investigations

Relevant key lines of enquiry:

To review the recommendations and examine progress from the May 2013 meeting of the Economy Scrutiny Committee, which investigated Manchester's economy in the context of minimising the impact on the environment.

To consider best practice and successes for the city to date, and the opportunities for spreading this knowledge.

6.1 At its first meeting, the Subgroup took the opportunity to gain a greater understanding of the background and history of the activity driven by the Council to improve the environment and reduce carbon emissions in Manchester. What emerged was that until 2008/09 the Council's environmental strategy activity had developed a strong focus on the natural environment, with a number of areas at an earlier stage of development. From 2008/09 work was undertaken, under the direction of the Council's newly established Environmental Strategy Programme Board, to develop a coherent strategy that would be capable of helping to coordinate, facilitate and drive environment and climate change activity across the city, including activity by the Council. The strategy, *Manchester – A Certain Future* (MACF), first published in December 2009, sets out the vision for how collective action by all stakeholders across the city will be required to enable Manchester to address the challenges and opportunities presented by climate change. Reflecting this collective responsibility, the delivery of MACF is overseen and directed by the MACF Steering Group. The Council is a member of the Steering Group.

6.2 At this meeting, the Subgroup reviewed progress of the recommendations made by the Economy Scrutiny Committee in May 2013. The Subgroup noted that the following key recommendations would be addressed in more detail throughout the investigation:

- How to promote sustainability in local areas;
- How to ensure councillors have the tools to equip them to lead on this agenda;
- To investigate the key suggestions of Steady State Manchester, including developing a dashboard of environmental indicators.

6.3 One of the recommendations was to circulate the details for visiting an ecohouse in Chorlton, owned by Charlie Baker. Mr Baker has made extensive improvements to his home, a Victorian semi-detached house, and achieved very high carbon efficiency. Two members of the Subgroup, along with members of Economy and Neighbourhoods Scrutiny Committees visited the house. Through this they could see what could be done to adapt an ordinary home into a dwelling fit for the future.

7.0 Members' Survey

Relevant key line of enquiry:

To liaise with relevant groups of councillors, council officers and external stakeholders working on sustainability issues to share knowledge and best practice and avoid duplication.

7.1 The Subgroup wanted to get a better grasp of how well members of the public, businesses and organisations understand what the Council is doing to reduce carbon emissions. This was also a good opportunity to hear their ideas for how the Council can improve its activity and encourage people to think about their own actions.

7.2 To achieve this, the Subgroup carried out a survey of residents and organisations such as local businesses, residents' associations, community groups, traders associations, religious leaders and the media. Members asked:

- What do you think Manchester Council is doing at the moment to tackle climate change?
- What would you like to see Manchester Council doing in future to tackle climate change?
- What can you do to tackle climate change?

7.3 A number of individuals and organisations were approached and 14 groups and individuals responded. Some of the groups provided multiple responses to all or some of the questions. The responses came from:

- Northmoor Community Centre
- Women Care
- Longsight Traders Association
- Eastlands Homes
- Asian Lite Newspaper
- Rusholme Business Association
- St Vincent and Park Range Residents Association
- Community Payback Team
- Friends of Chorlton Meadows
- Abundance Manchester
- SmartGreen
- One member of the public
- Friends of Ladybarn Action Group
- Withington Civic Society

7.4 Summary of the responses:

Question 1 – What do you think Manchester Council is doing at the moment to tackle climate change?

There were 86 responses to this question. 42 were generally positive, and could name actions that the Council had carried out. 25 did not know of anything that the Council had done. 19 were negative, in that they felt that the Council had done nothing, or disagreed with the action that the Council had taken.

Question 2 – What would you like to see Manchester Council doing in future to tackle climate change?

103 responses were received for this question. The majority, 83, were constructive suggestions for things that the Council could do, although some were things the Council already does. Of the remaining 20 responses, most said they did not know what the Council could do.

Question 3 – What can you do to tackle climate change?

79 responses were received for this question. 60 were constructive suggestions for improvements that respondents could make. 12 were things respondents were already doing or that other people should do. The remaining 7 either said nothing or that they did not know what they could do to improve.

7.5 Members were somewhat disappointed with the results and felt they demonstrated that the public do not know much about what the Council is trying to do, and little of what they themselves can do to make a difference.

7.6 The key finding the Subgroup identified was the need to improve communication on what the Council is doing to reduce carbon emissions and promote climate change activity. Delivering communication at the right level by the right organisation is also crucial. The Subgroup considered ward coordination to be one of the best ways for getting the message across to local communities.

7.7 The Subgroup would like a campaign to be carried out to raise awareness about of how people can make changes to reduce their impact on the environment. The campaign could be linked to other campaigns to increase effectiveness.

7.8 A number of the responses to the survey mentioned not wasting food and growing food locally. The Neighbourhoods Scrutiny Committee considered sustainable food growth in the city in December 2013. The Subgroup suggested that, following this, the Economy Scrutiny Committee should consider looking at the poverty and economic aspects of sustainable food growing in more detail.

7.9 The results of the survey also demonstrate that the public see the closest link between the Council and climate change as waste and recycling. Members found that the best way to successfully convince people to change their behaviour to reduce waste and carbon emissions is to encourage them to think about the benefits it will bring to them, such as saving money and health benefits of sustainable travel.

Recommendations:

To recommend that corporate communications and awareness raising on environmental matters should be improved.

To recommend that officers investigate carrying out a campaign to raise awareness of how people can make changes to reduce their impact on the environment. This campaign should link to wider behaviour change activity by the Council and other key partners such as universities and schools.

To recommend that, once Neighbourhoods Scrutiny Committee had looked at the sustainable food growth report, Economy Scrutiny Committee considers looking at the poverty and economic aspects of sustainable food growing.

8.0 Leadership

Relevant key line of enquiry:

To consider best practice and successes for the city to date, and the opportunities for spreading this knowledge.

8.1 One of the points that Professor Kevin Anderson made in his presentation to the Economy Scrutiny Committee was that councillors can play a key role in leading by example. The Subgroup wanted to examine this idea in more detail.

8.2 Because of the unique role that councillors have in local communities, they can play a vital role influencing their communities to get the message across about climate change and what people can do. Councillors can have particular influence in very local areas, which are often not easily reached in big campaigns. In particular, councillors can use ward coordination as a tool to work with members of the public and local organisations to exert their influence.

8.3 It is not always easy for members of the public to see what they as individuals can do which will make a difference. It can be difficult to prioritise climate change when it feels remote from the struggle of daily life. The Subgroup again found that the best way to get the message across was to help them understand the benefits the changes will bring to them directly, reinforcing the findings of the survey. The Subgroup felt practical, manageable changes should be promoted.

8.4 Councillors can also influence other organisations that they have links with. For example, most councillors have close links to social housing providers, so can influence them to take climate change seriously and work with residents to make changes. Councillors can also work with groups to help them find funding for green projects, for example CASH grants.

8.5 The Subgroup was clear that in order to carry out the leadership role and lead by example, councillors needed to be fully aware of the actions people should be taking and how important they are. Workshops would ensure councillors have the tools to carry out this role effectively.

Recommendations

To recommend that the Environmental Strategy team facilitate workshops for councillors to help them understand how they can make a difference and equip them with the skills and knowledge to work with groups and individuals effectively. For the workshops to include how councillors can use their links to social housing providers and other key partners and practical examples of changes that can be made.

To circulate the CLASP (Climate Change Local Area Support Programme) Member Briefing Pack to all councillors.

9.0 What do we want from growth?

Relevant key line of enquiry:

To work with officers to determine the feasibility of creating a real time dashboard measuring environmental impacts, similar to the one measuring economic impacts.

To examine how the Council can help to bring about economic benefits and advantages to Manchester's residents through environmental sustainability.

9.1 The Council produces the Real Time Economy Dashboard every month, which tracks key indicators of the city's economy, such as employment, apprenticeships and benefit levels. At the May 2012 meeting, it was suggested by Mark Burton, of Steady State Manchester, that the Council consider measuring environmental indicators in a similar way. At that meeting the Committee also had a debate about what kind of growth would be beneficial to the city and its residents.

9.2 The Subgroup considered the possibility of measuring environmental indicators in more detail. In discussions with officers, members found that this would only be possible and useful for waste and recycling levels. This was because there was limited amount of data available to provide a meaningful measurement of progress against the city's climate change and environmental priorities. However an annual dashboard might be feasible and would be more useful.

9.3 The Subgroup focused on the wider debate of what kind of economic growth the city should aspire to. The question arose from the conflict between economic growth bringing essential benefits for residents, while using increasing resources, when what is needed to address climate change is to reduce consumption and carbon emissions. Professor Kevin Anderson suggested that it was not growth itself that the city wanted, but what it brought: employment, better health, literacy and equity. The Subgroup explored this idea in more detail.

9.4 Mark Burton, of Steady State Manchester, attended the meetings of Economy Scrutiny Committee in June 2012 and May 2013, as well as the Subgroup meetings. He argued that the city should not seek to grow its economy overall given the overshoot of all developed economies in terms of the capacity of the ecosystem and the difficulty of achieving more than a relative reduction in emissions with respect to GDP growth. He was clear that there would need to be selective growth in some sectors as the economy is made greener. However others, including Council officers, felt that if the city did not seek the right kind of economic growth, other places would achieve economic growth at the city's expense. The result of this would be an increase in growth and consumption overall, with Manchester residents not benefitting from it. Manchester's Community Strategy is the vision for the city, with economic growth that benefits residents, including a focus on growing the right sectors of the economy. It was agreed to focus on the concept of 'good growth', exploring what this could mean for the city's population and environment, and this discussion is likely to continue.

9.5 Neil McInroy, of CLES, suggested that the city should seek economic growth that is more virtuous for people and society. His view was that it should be more collaborative, and aspirations for growth should include social and health goals, as well as nurturing the environment. He also thought that there should be more focus on very local areas, and what is right for that area.

9.6 Members welcomed the idea of a very local focus and again noted the key role that councillors can play in their local communities. During the debate, Lydia Merrill, of SERA (Socialist Environment and Resources Association) noted that there were lots of good examples of locally based projects that were not always known about. The Subgroup agreed that councillors should carry out an audit of what was taking place in their wards on environmental and climate change action. The Subgroup felt that councillors would need support from the Environmental Strategy Team and ward coordination as well as key partners in the community to do this.

9.7 The Subgroup concluded that the debate on sustainable economic growth is longstanding and very complicated, and that there is not a consensus in the political, scientific or economic communities of how to fully address this issue. Members acknowledged that it was not going to be able to resolve this issue through the work of the Subgroup, but that the discussions to date had been valuable and that it was important to continue to debate this issue in the city.

9.8 The Subgroup noted that one of the priorities of the Economy Scrutiny Committee is to ensure that local people benefit from economic successes in the city. Members felt that in this ongoing work, the Economy Scrutiny Committee should also be considering environmental benefits.

Recommendations

To recommend that officers consider developing a dashboard to track environmental indicators and monitor levels of waste and recycling on a monthly basis.

When the Community Strategy is reviewed, more consideration is given of what makes for “good growth” for Manchester.

To recommend that councillors carry out an audit of all the work, projects and schemes in their wards on environmental and climate change action. To work with key local organisations such as social housing providers to do this. To recommend that the workshops for members should be used to support members in this.

To recommend that when Economy Scrutiny Committee considers how local people benefit from economic success, environmental benefits are included.

10.0 Decision Making

To examine how the impact on environmental sustainability can become an integral part of decision making in the Council.

10.1 The Subgroup wished to investigate how consideration of the impact on the environment can become an integral part of activity in the Council, including decision

making at all levels. The Subgroup agrees that a good way to ensure that key decisions take into account sustainability is to include an environmental impact assessment in all relevant Executive reports.

10.2 Environmental concerns have become a key part of the business planning process across the Council over the last few years. The Environmental Strategy Team is part of a new directorate in the Council which has brought together a number of services including City Policy, planning, neighbourhood management and community-based delivery teams. These changes mean that Environmental Strategy is now increasingly well placed to work with directorates and services to ensure environmental considerations are prioritised in decision making and service delivery.

10.3 Members felt that much of this work would be influential at the strategic level, but it was more difficult to track the influence on everyday decisions. Influencing officers through behavioural change, for example through the Council's Carbon Literacy training, was necessary to achieving this. Ward coordination was also recognised as one of the key channels for supporting residents and communities to make their own environmentally positive decisions.

10.4 The procurement process is an important area that the Subgroup identified where the Council can influence the environmental practices of suppliers. The Subgroup also identified the planning process as another area of the Council's responsibility where it could influence organisations to improve their environmental practices.

Recommendations

To recommend that all Executive reports include consideration of the impact the decision has on the environment.

To recommend that the Environmental Strategy team lead on influencing officers to consider environmental matters in all relevant decisions through ward coordination.

To recommend that the Council continues to include environmental considerations when selecting a supplier, through the implementation of its Sustainable Procurement Policy. And that the impact of the policy is reviewed and that it is updated as required.

To recommend that environmental policies are strengthened through the Council's planning process.

11.0 Small and medium enterprises (SMEs)

To consider how Manchester can grow its base of sustainability focussed small and medium enterprises.

11.1 At its third meeting, the Subgroup focused on how the Council can increase the number of SMEs in the city with an environmental focus, and support existing SMEs to improve their practices to reduce their impact on the environment.

11.2 Damian Burton, director of Smart Green Limited, told the Subgroup that everything SMEs do to adapt and improve had to be cost effective, because their resources are very limited and they lack flexibility. For this reason SMEs can struggle to invest in improvements, even if they would be very beneficial in the long term.

11.3 A few years ago, CLES carried out a piece of work to track exactly where Manchester's spending on procurement went. As a result of this, the Council improved its procurement policy to maximise the amount of money it spent procuring services from within the city. The Subgroup noted that while Manchester was doing well on this, practices could be improved on the Greater Manchester level.

11.4 Neil McInroy, of CLES, suggested that the economic development part of the Council should see procurement as a tool to support the economy in a local area, and the two teams should continue to work closely together.

Recommendations

To recommend that the Association of Greater Manchester Authorities (AGMA) and the Greater Manchester Combined Authority (GMCA) work with CLES to determine what proportion of their procurement budget stays within Greater Manchester, and considers revising their procurement policies to maximise this.

To recommend that the Economic Development Unit continue to consider the Council's procurement as a tool to support economic development and begin to use Council's procurement as a tool to support environmental sustainability.

12.0 Conclusions

12.1 The Subgroup set out to investigate how the Council can facilitate an economy which is successful and beneficial to its residents, while minimising its impact on the environment. The subject is complex and there are many conflicting views on the best way forward for the city. The Subgroup found that the Council is committed to establishing an economy in the city which maximises on opportunities for developing green industries in the city as well as minimising the Council's own impact on the environment. However, members found that this was not always well understood by the public. The Subgroup also found that not everyone agreed with the Council's approach in this.

12.2 This led the Subgroup to conclude that communications need to be improved. The Subgroup found that often the public do not understand what the Council and its partners are trying to achieve and how they are going about it. The Subgroup felt that a well judged campaign, pitched at the right level, would not only help people understand what the Council is doing, but influence them to make necessary changes within their own lives.

12.3 The role that councillors play as leaders in influencing members of the public, groups and businesses to make crucial changes in their lives was also identified as an area for improvement and one where significant improvement could be achieved. But the Subgroup recognised that councillors need support to carry out this role effectively and some councillors still need persuading it is the right path.

12.4 Members also know there is a significant amount of work taking place on a very local level, but it is not always known about, and not always linked up. The Subgroup was clear that focusing on the local aspect of climate change would be an effective route to successfully changing people's behaviour.

12.5 Finally, the Subgroup found that the message itself is also crucial in influencing people to change their behaviour. Many people do not see climate change and environmental matters as something that is relevant to their lives, especially in times of financial difficulty. The Subgroup concluded that the message to individuals should focus on the benefits that making changes will bring to that person.

Recommendations

To recommend that the Economy Scrutiny Committee to monitor the implementation of these recommendations.

13.0 Acknowledgements

13.1 We would like to thank the following people for supporting our investigation and informing our recommendations:

Maurice Barnes, Steady State Manchester
Dave Bishop, member of the public
Damian Burton, Smart Green Limited
Mark Burton, Steady State Manchester
Joan Campbell, member of the public
Judith Emmanuel, Steady State Manchester
Marc Hudson, Manchester Climate Monthly
Benjamin Irvine, Steady State Manchester
Raichael Lock, Manchester Environmental Education Network
Neil McInroy, CLES (Centre for Local Economic Strategies)
Lydia Merrill, SERA (Socialist Environment and Resources Association)
Deyika Nzeribe, member of the public
Jenny Trigg, member of the public

Councillor Chappell, Executive Member for the Environment, and Chair of the Subgroup for the majority of the investigation
Councillor N Murphy, Executive Member for the Housing and Regeneration

Jessica Bowles, Head of City Policy
Jonathan Sadler, Environmental Strategy Manager

Title	Environmental Sustainability Subgroup
Membership	Councillors Chamberlain, Chappell (chair for meetings 1&2), Curley, Gillard, Hennigan, Richards, Ollerhead, Paul, Shone, Simcock, Stogia (chair for meeting 3)
Lead Executive Members	Councillor Nigel Murphy Councillor Kate Chappell
Strategic Directors	Sara Todd – Assistant Chief Executive (Regeneration)
Lead Officers	Jessica Bowles – Head of City Policy Jonathan Sadler – Environmental Strategy Manager
Contact officer	Eleanor Fort – Scrutiny Support Officer
Objectives	<ol style="list-style-type: none"> 1. To monitor the outcomes from the meetings held by the Economy Scrutiny Committee on the impact that Manchester’s economy has on the environment. To ensure that the recommendations made by the Committee are being progressed. 2. To investigate best practice and successes in the city, to determine what has worked and how to spread this knowledge and learning. 3. To investigate the Council's approach to supporting the development of an environmentally sustainable economy. 4. To ensure that the recommendations from the Subgroup do not involve expenditure from the Council greater than the cost of time spent by staff in existing posts.
Key Lines of Enquiry	<ul style="list-style-type: none"> • To review the recommendations and examine progress from the May 2013 meeting of the Economy Scrutiny Committee, which investigated Manchester’s economy in the context of minimising the impact on the environment. • To liaise with relevant groups of councillors, council officers and external stakeholders working on sustainability issues to share knowledge and best practice and avoid duplication. • To consider best practice and successes for the city to date, and the opportunities for spreading this knowledge. • To examine how the impact on environmental sustainability can become an integral part of decision making in the Council. • To work with officers to determine the feasibility of creating a real time dashboard measuring environmental impacts, similar to the one measuring economic impacts. • To consider how Manchester can grow its base of sustainability focussed small and medium enterprises.

	<ul style="list-style-type: none"> To examine how the Council can help to bring about economic benefits and advantages to Manchester’s residents through environmental sustainability.
Operation	This subgroup will report its findings to the Economy Scrutiny Committee by submitting minutes to the Committee. The Committee will be asked to endorse any recommendations from the Subgroup.
Access to Information	<p>Meetings of the Subgroup will be open to members of the media and public except where information which is confidential or exempt from publication is being considered.</p> <p>Papers for the Subgroup will be made available to members of the media and public on the Council’s website and the main entrance to the Town Hall except where information which is confidential or exempt from publication is being considered.</p>
Schedule of Meetings	<p>7 August 2013</p> <p>2 October 2013</p> <p>6 November 2013</p>
Commissioned	July 2013

Environmental Sustainability Subgroup Work Programme

Meeting 1 – Wednesday 7 August 2013, 11.30 – 1.00pm (Committee Room 11)				
Deadline: Tuesday 30 July 2013				
Item	Purpose	Executive Member	Lead Officer	Comments
Background to Carbon Reduction and Climate Change Activity in Manchester	<p>To provide an overview of the history of developments in Manchester relating to climate change activity, including the development of <i>Manchester – A Certain Future</i> and the Manchester Carbon Reduction Plan.</p> <p>To include examples of the best work that has taken place in Manchester.</p>	Councillor N Murphy	Jessica Bowles Jonny Sadler	Presentation
Update on the outcomes of the Economy Scrutiny Committee's investigations	<p>To review progress in relation to the decisions made at the May 2013 meeting of the Economy Scrutiny Committee.</p> <p>See papers and minutes for the Economy Scrutiny Committee in May 2013 for detail.</p>	Councillor N Murphy	Jessica Bowles Jonny Sadler	Presentation
Members' Survey	<p>To discuss and agree the work to be done outside of the formal meetings of the Subgroup to liaise with these groups to understand their views and share best practice and good work. To agree actions for members to undertake outside of the meeting, which they will then report back on in the November meeting of the Subgroup.</p> <p>To also agree what support members will need to carry this out successfully, such as:</p> <ul style="list-style-type: none"> • suggestions for questions and discussion points; • contact details; • arranging meetings. 	Councillor N Murphy	Jessica Bowles Jonny Sadler Eleanor Fort	Discussion

Work Programme	<p>To note the terms of reference of the Subgroup as agreed by the Economy Scrutiny Committee.</p> <p>To review the draft work programme and agree:</p> <ul style="list-style-type: none"> • any changes or amendments; • who to invite for items which the Subgroup will be considering; • suggestions for additional pieces of work for the Subgroup. 	Councillor N Murphy	Eleanor Fort	
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Meeting 2 – Wednesday 2 October 2013, 11.30 – 1.00pm, MERCi, Bridge 5 Mill, 22a Beswick Street, Ancoats, M4 7HR
Deadline: Tuesday 24 September 2013

Item	Purpose	Lead Executive Member	Lead Officer	Comments
Leadership	<p>To consider how councillors can lead by example.</p> <p>To consider examples of where this has worked well and made a difference.</p>	Councillor N Murphy	Jessica Bowles Jonny Sadler	Discussion
What do we want from growth?	<p>To discuss the effectiveness of how economic success is measured in terms of the impact on the environment.</p> <p>To work with officers to determine the feasibility of including measures of environmental impacts within the Real Time Economy Dashboard.</p> <p>To also examine how the Council can help to bring about economic benefits and advantages to Manchester's residents through environmental sustainability.</p>	Councillors Leese & N Murphy	Jessica Bowles Jonny Sadler	Report To invite: Neil McInroy, CLES Damien Burton
Small and medium enterprises (SMEs)	<p>To consider how Manchester can grow its base of sustainability focused small and medium enterprises.</p> <p>To also examine how to support existing businesses, particularly small and medium enterprises, in adapting to become more environmentally sustainable.</p>	Councillors N Murphy	Jessica Bowles Jonny Sadler	Discussion To invite representativ es of SME networks, and people

	To include how the Council can be more supportive of SMEs through its procurement process.			who run SMEs to the meeting.
Work Programme	To review the Subgroup's work programme for the forthcoming meetings.	Councillor N Murphy	Eleanor Fort	

Meeting 3 – Wednesday 6 November 2013, 1.00 – 2.30pm, Scrutiny Committee Room

Deadline: Tuesday 29 October 2013

Item	Purpose	Lead Executive Member	Lead Officer	Comments
Council Carbon Reduction Plan 2014-17	To consider a report which provides an overview and update on the Council Carbon Reduction Plan 2014-17.	Councillor Chappell*	Jessica Bowles Jonny Sadler	Report
Decision Making	<p>To consider how to ensure that taking into account the impact on environmental sustainability becomes an integral part of decision making in the Council.</p> <ul style="list-style-type: none"> To establish to what extent this is already happening, for example through the business planning process and the Carbon Reduction Plan. To consider ways of formalising this approach through the decision making process, such as including an environmental impact assessment as part of all key decision reports, which are open to the public. To also consider how to ensure that this does not become a formality, but is an integral part of decision making. To consider how the scrutiny process can take more account of environmental issues. For example, by including an assessment of environmental impact in all or some, scrutiny reports. 	Councillor Chappell	Jessica Bowles Jonny Sadler	Report
What do we want from growth	To discuss the report that was submitted to the previous meeting of the Subgroup on growth.	Councillors Leese & Chappell	Jessica Bowles Jonny	Report

			Sadler	
Feedback from members on their findings	<p>For members of the Subgroup to feed back on their findings from the actions that they have undertaken outside of the meetings of the Subgroup.</p> <p>See the Work Programme entry and minutes for the first meeting of the Subgroup (7 August 2013) for full details.</p> <p>To feed back on the outcomes of the workshops for members.</p> <p>To also feed back on suggestions from staff on ways to reduce carbon emissions and waste within their own work places.</p>	Councillors Chappell	Members of the Subgroup Eleanor Fort	Discussion
Work Programme	To review the Subgroup's work programme for the forthcoming meetings.	Councillor Chappell	Eleanor Fort	

Final Meeting – Wednesday 29 January 2014, 2.00 – 3.00, Scrutiny Committee Room				
Item	Purpose	Lead Executive Member	Lead Officer	Comments
Final Report of the Subgroup	<p>To receive the draft final report of the Subgroup, and make any amendments before submitting to the Economy Scrutiny Committee, which will be asked to endorse its recommendations.</p> <p>To also revisit the recommendations from the June 2012 and May 2013 meetings of the Economy Scrutiny Committee at its final meeting, to consider whether there are any that are still outstanding which should be incorporated into the final report of the Subgroup.</p>	Councillor Chappell	Eleanor Fort	<p>Report</p> <p>See minutes from 7 August 2013.</p>

* Please note that Councillor Chappell took over as Executive Member for the Environment from Councillor N Murphy shortly before the meeting on 6 November.